



Shiksha Mandal, Wardha's

G. S. College of Commerce & Economics, Nagpur

An Autonomous Institution

(Affiliated to Rashtrasant Tukadoji Maharaj Nagpur University)

Second Semester Master of Business Administration Examination (CBCS)

COST & MANAGEMENT ACCOUNTING

(MBC 2.2)

Time: 3 Hours

Maximum Marks: 80

Note: a) All Questions are compulsory.

b) Draw well labeled diagrams wherever necessary.

Q.1 A) In respect of a factory the following particulars have been extracted for the year 2018:

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Particulars	₹
Cost of material	6,00,000
Wages	5,00,000
Factory overheads	3,00,000
Administration charges	3,36,000
Selling charges	2,24,000
Distribution charges	1,40,000
Profit	4,20,000

A work order has been executed in 2019 and the estimated expenses are:

Material ₹ 8,000; wages ₹ 5,000.

Assuming that in 2019, the rate of factory overheads has gone up by 20%, distribution charges have gone down by 10% and selling and administration charges each have gone up by 15%, at what price should the product be sold so as to earn the same rate of profit on the selling price as in 2018?

Factory overheads are based on wages and administration, selling and distribution overheads on factory cost.

OR

B) M/s Birla Trader have furnished the following information from financial books for the year ended 31st March 2018.

Trading and Profit and Loss Account

For the year ended 31st March 2014

Particulars	₹	Particulars	₹
To Opening Stock (500 units @ ₹ 35 each)	17,500	By Sales (10250 units)	7,17,500
To Material Consumed	2,60,000	By Closing Stock (250 units @ ₹ 50 each)	12,500
To Wages	1,50,000		
To Gross Profit c/d	3,02,500		
	7,30,000		7,30,000
To Factory Overheads	94,700	By Gross Profit b/d	3,02,500
To Office Overheads	1,06,000	By Interest	250
To Selling Expenses	55,000	By Rent	10,000

To Bad Debts	4,000		
To Goodwill written off	5,000		
To Net Profit	48,050		
	3,12,750		3,12,750

The Cost Sheet shows the following:

- Cost of materials at ₹ 26 per unit and labour cost ₹ 15 per unit produced.
- Factory overheads are absorbed at 60% of labour cost.
- Office overheads are absorbed at 20% of factory cost.
- Selling expenses are charged at ₹ 6 per unit.
- Opening stock of finished goods is valued at ₹45 per unit and closing stock as in financial books.

You are required to prepare:

- A statement showing cost and profit as per cost accounts for the year ended 31st March 2018, and
- Statement showing the reconciliation of profit disclosed in cost accounts with the profits shown in financial accounts.

Q.2 A) A company makes and sells a single product. At the beginning of period 1, there is no opening stock of the product, for which the variable production cost is ₹ 4 and the sale price is ₹ 6 per unit. Fixed cost are ₹ 2,000 per period of which ₹ 1,500 are fixed production cost.

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The following details are available:

	Period 1	Period 2
Sales	1200 units	1800 units
Production	1500 units	1500 units

What would be the profit in each period using:

- Absorption costing (Assume normal output is 1500 units per period); and
- Marginal costing?

OR

B) ABC Ltd. produces a variety of products each having a number of component part. Product B takes 5 hours to produce on a particular machine which is working at full capacity. B has a selling price of ₹ 100 and variable cost of ₹ 60 per unit. A component part X-100 could be made on the same machine in two hours at a variable cost of ₹ 10 per unit. The suppliers price for the component is ₹ 25 per unit.

Required – Advise whether the company should buy the component X – 100.

Q.3 A) A company has annual fixed cost of ₹ 1,68,00,000. In the year 2016–17, sales amounted to ₹ 6,00,00,000 as compared with ₹ 4,50,00,000 in the preceding year 2015–16. The profit in the year 2016-17 is ₹ 42,00,000 more than that in 2015–16. On the basis of the above information, answer the following:

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- What is the break-even level of sales of the company?
- Determine profit/loss on the forecast of a sales volume of ₹ 80,00,00,000.

(iii) If there is a reduction in selling price by 10% in the financial year 2017-18 and company desires to earn the same amount of profit as in 2016-17, what would be the required sales volume?

OR

B) Merry Manufactures Ltd., has supplied you the following information in respect of one of its products:

Total fixed costs	₹ 18,000
Total variable cost	₹ 30,000
Total sales	₹ 60,000
Units sold	20,000 units

Find out:

- Contribution per unit;
- Break – even point;
- Margin of safety;
- Profit; and
- Volume of sales to earn a profit of ₹ 24,000.

Q.4 A) Following information is available from the records of Jay Ltd. for the year ended 31st March 2018.

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	₹ (lakhs)
<u>Fixed Expense :-</u>	
Wages and salaries	9.5
Rent, rates and taxes	6.6
Depreciation	7.4
Sundry administrative expense	6.5
<u>Semi-variable expenses (at 50% of capacity)</u>	
Maintenance and repairs	3.5
Indirect labour	7.9
Sales and department salaries	3.8
Sundry administrative expenses	2.8
<u>Variable expenses</u>	
(at 50% of capacity)	
Materials	21.7
Labour	20.4
Other expenses	7.9
	98.0

Assuming that the fixed expenses remain constant for all levels of production, semi – variable expenses remain constant between 45% and 65% of capacity, increasing by 10% between 65% and 80% and by 20% between 80% and 100%.

Sales at various levels are:

	₹ (Lakhs)
50% capacity	100
60% capacity	120

75% capacity	150
90% capacity	180
100% capacity	200

Prepare a flexible budget for the year and forecast the profits at 60%, 75%, 90% and 100% of capacity.

OR

B) Summarized below are the Income and Expenditure for the months of March to August 2018.

Months	Sales (All Credit)	Purchases (All credit)	Wages	Manufacturing expenses	Office expenses	Selling expenses
March	60,000	36,000	9,000	4,000	2,000	4,000
April	62,000	38,000	8,000	3,000	1,500	5,000
May	58,000	33,000	10,000	4,000	2,500	4,500
June	58,000	35,000	8,500	3,000	2,000	3,500
July	56,000	39,000	9,000	4,000	1,000	4,500
August	60,000	34,000	8,000	3,000	1,500	4,500

You are given the following further information:

- Plant costing ₹ 16,000 is due for delivery in July, payable 10% on delivery and the balance after three months.
- Advance tax of ₹ 8,000 each is payable in March and June.
- Period of credit allowed by supplier is 02 months and allowed to customers 01 month.
- Lag in payment of all expenses except wages is one month.

You are required to prepare a cash budget for 3 months starting on 1st May 2018 when there was a cash balance of ₹ 8,000.

Q.5 A) From the following prepare variance analysis of a particular department for a month.

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Variable overhead items: (actual)

	₹
Materials handling	8,325
Idle time	850
Re-work	825
Overtime premium	250
Supplies	4,000
	14,250

Fixed overhead items: (actual)

	₹
Supervision	1,700
Depreciation – Plant	2,000
Depreciation – Equipment	5,000
Rates	1,150
Insurance	350
	10,200

Normal capacity 10,000 standard hours, budgeted rate ₹ 1.70 per standard hour for variable overhead and ₹ 1 per standard hour for fixed overhead. Actual level 8,000 standard hours.

OR

B) The standard material input required for 1000 kgs of a finished products are given below

Material	Quantity (Kg)	Standard rate per kg (₹)
P	450	20
Q	400	40
R	250	60
	1100	
(-) Standard loss	100	
Standard output	1000	

Actual production in a period was 20,000 kg of finished product for which the actual quantities of material used and the prices paid therefore were as under

Material	Quantity (Kg)	Purchase price per kg (₹)
P	10,000	19
Q	8,500	42
R	4,500	65

Calculate:

- (i) Material Cost Variance;
- (ii) Material Price Variance;
- (iii) Material Usage Variance;
- (iv) Material Mix Variance;
- (v) Material Yield Variance.

Q.6 A) Explain Responsibility Accounting. What are the various approaches to responsibility accounting? 10

OR

B) Explain the concept and importance of transfer pricing.

Q.7 Write short notes on: (any five) 20

- A) Explain the limitations of Cost Accounting.
- B) Give short note on application of Marginal Costing.
- C) Explain the concept of Cost – Volume Profit analysis.
- D) Write a short note on Zero Base Budget.
- E) What do you understand by Standard Cost?
- F) Write a note on Life Cycle Costing.
